Structural Reforms in the Greek Economy

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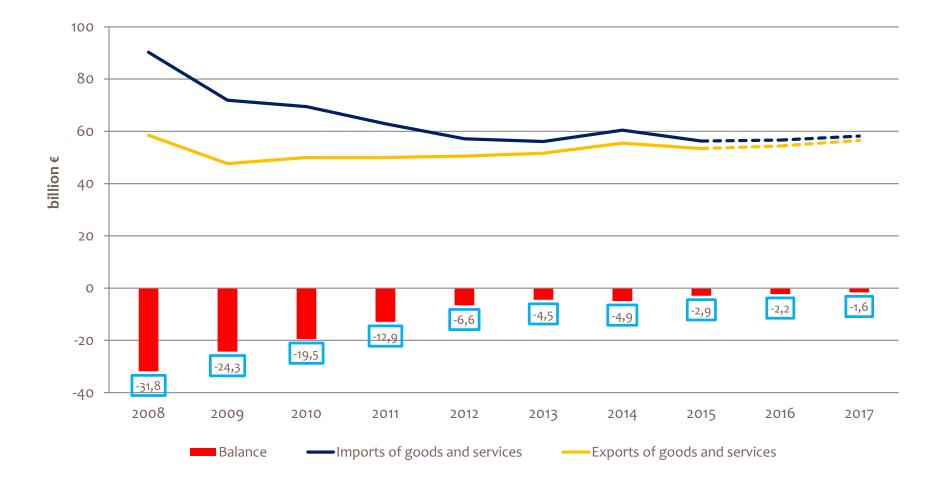
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Successes and failures of the post 2010 policies

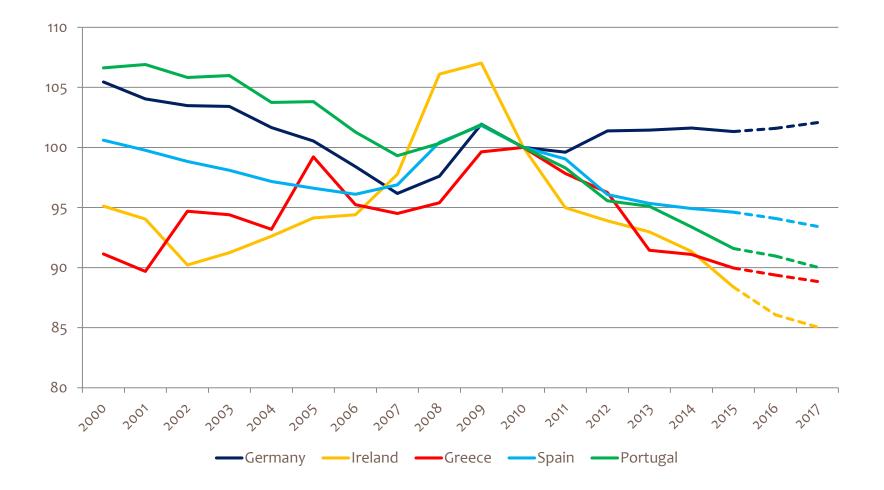
- Significant success in the areas of government budget and balance of payments ('twin deficits').
- Very weak performance for investments and exports.
- □ The economy has adjusted primarily via an extremely deep recession.
- □ Increase in competitiveness mainly via a reduction in labor unit cost.
- Lack of political support and social consensus for structural reforms, despite some important efforts.
- Public sector has been shrinking but administrative burden and inefficiency remains a key issue.

Trade balance (Goods and Services)



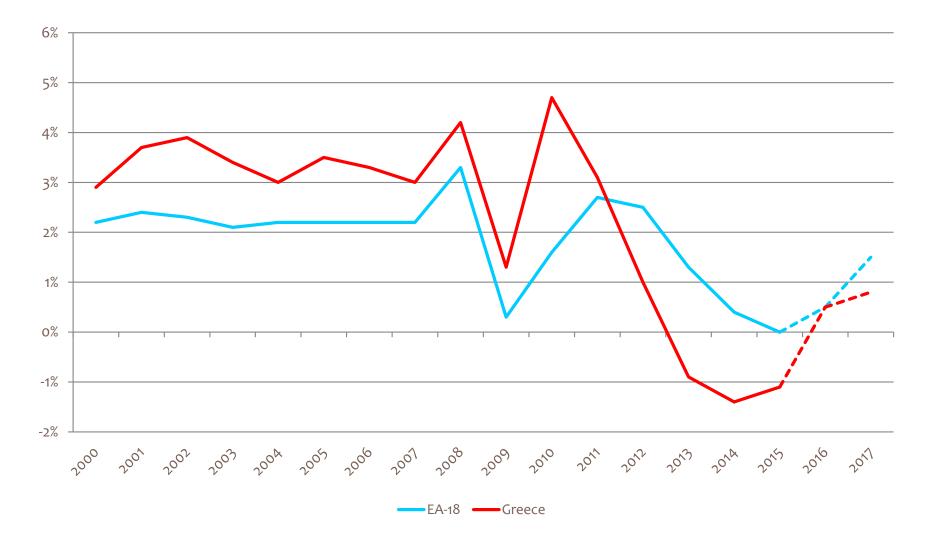
Sources: ELSTAT/European Economic Forecast, winter 2016, European Commission

Unit Labour Cost* (in real terms)



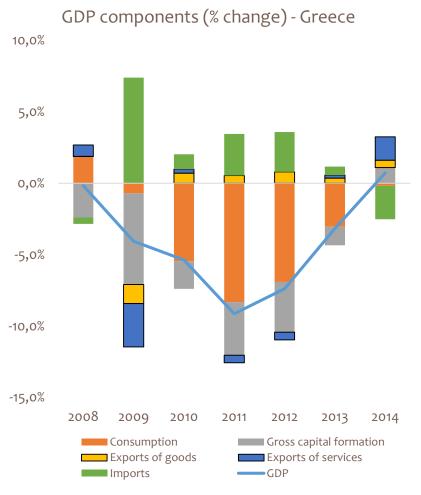
*Ratio of compensation per employee to nominal GDP per person employed at 2010 prices **Source:** AMECO, (2010=100)

Harmonized Inflation

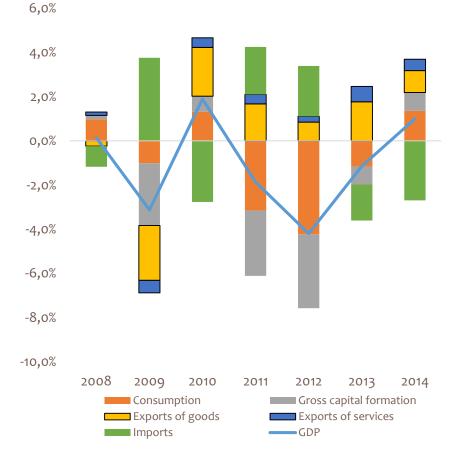


Sources: Eurostat/European Economic Forecast, winter 2016, European Commission

Weak contribution of exports to GDP

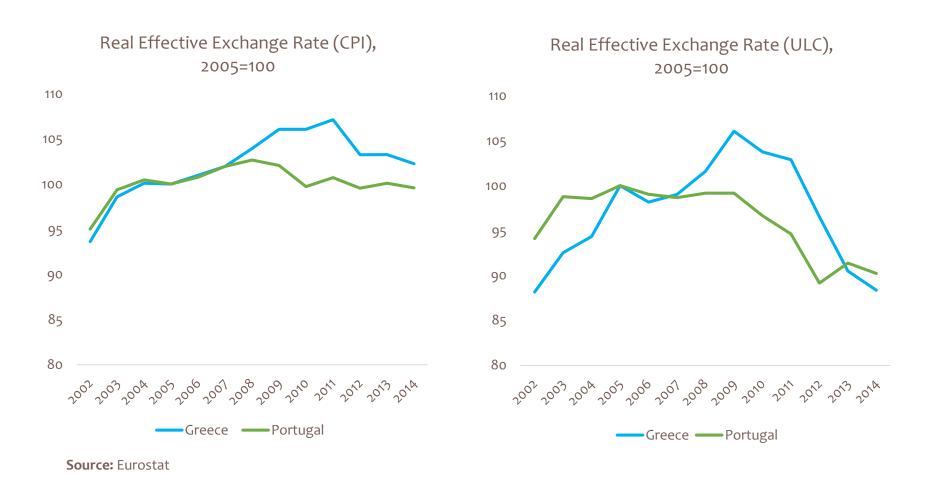


GDP components (% changes) - Portugal



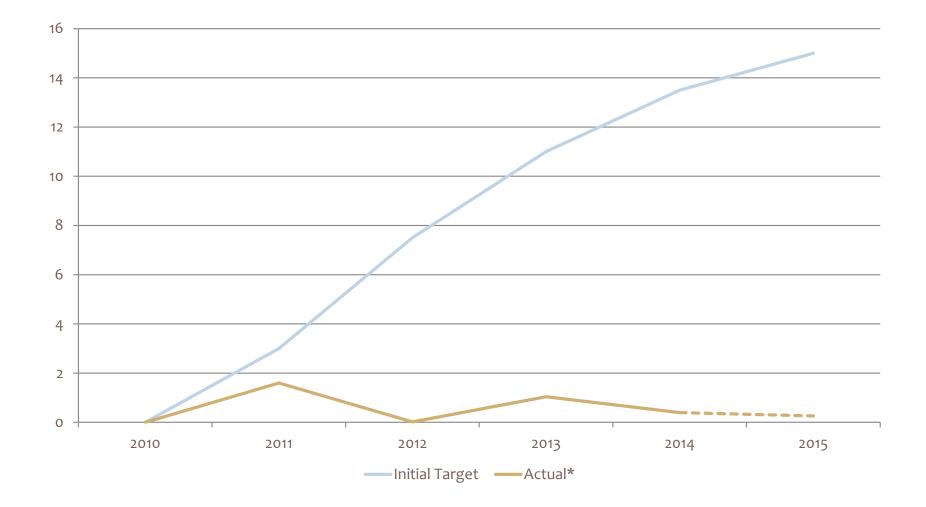
Source: Eurostat

Real effective exchange rate



Real Effective Exchange Rate (deflator: CPI - against 37 trading partners) Real Effective Exchange Rate (deflator: unit labor costs in total economy - against 37 trading partners)

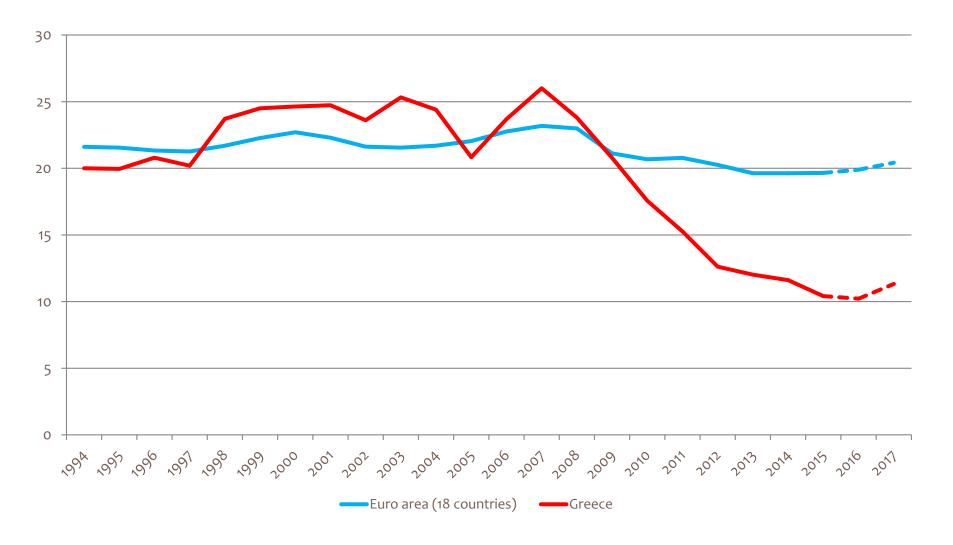
Privatization Receipts per annum (€ bn)



*Forecasts for 2015, 2016 Budget, November 2015, Ministry of Finance

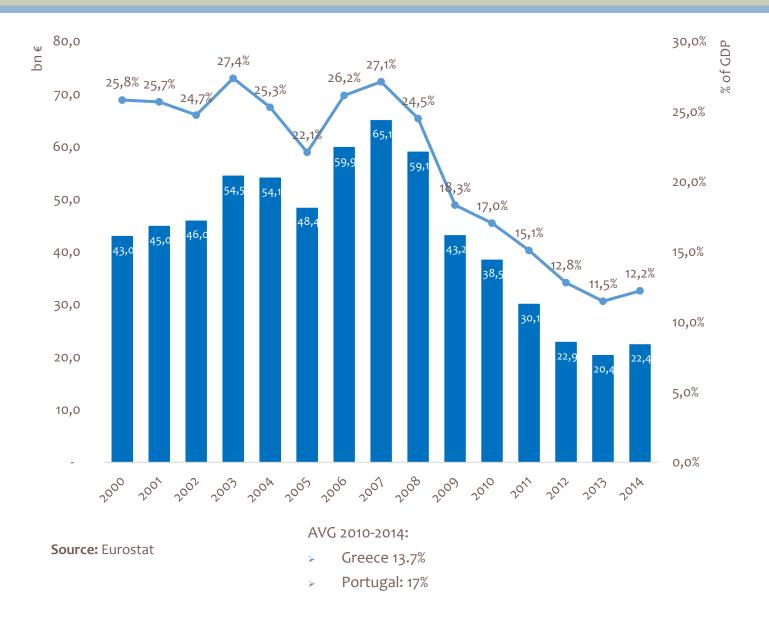
•Sources: 1) Targets: Greece, Fourth Review Under the Stand-by Arrangement, IMF, July 2011 2) Actual 2011-2012: Medium-Term Fiscal Strategy Framework 2015-2018, Ministry of Finance, April 2014 3) Actual 2013-2014: 2016 Budget, November 2015, Ministry of Finance

Investments Gross Fixed Capital Formation (% of GDP)

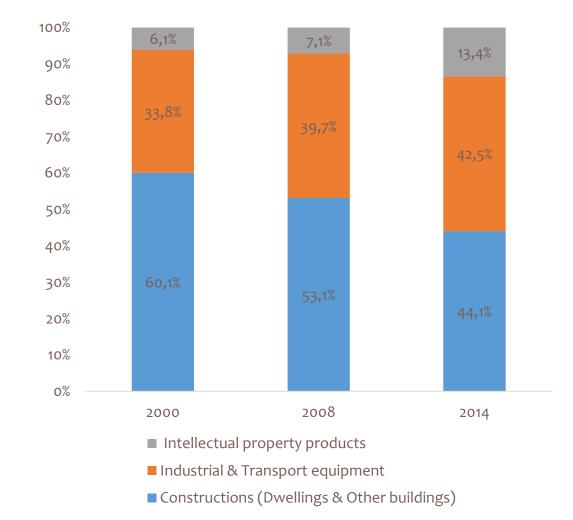


Sources: Eurostat / European Economic Forecast, winter 2016, European Economic Forecast

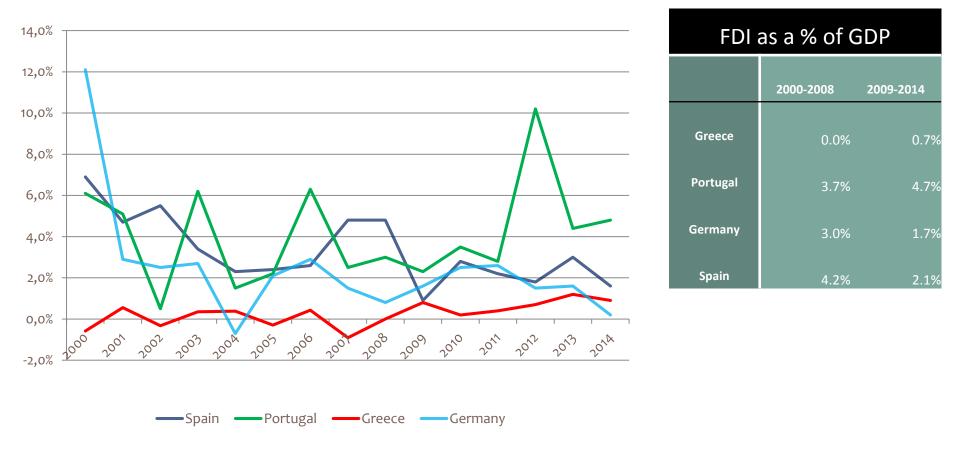
Investment



Investment Categories

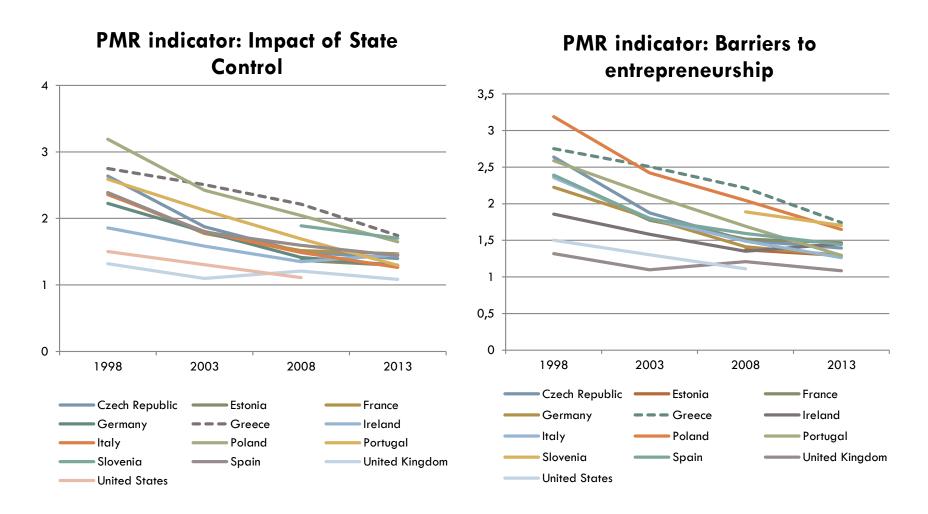


Foreign Direct Investment (% of GDP)



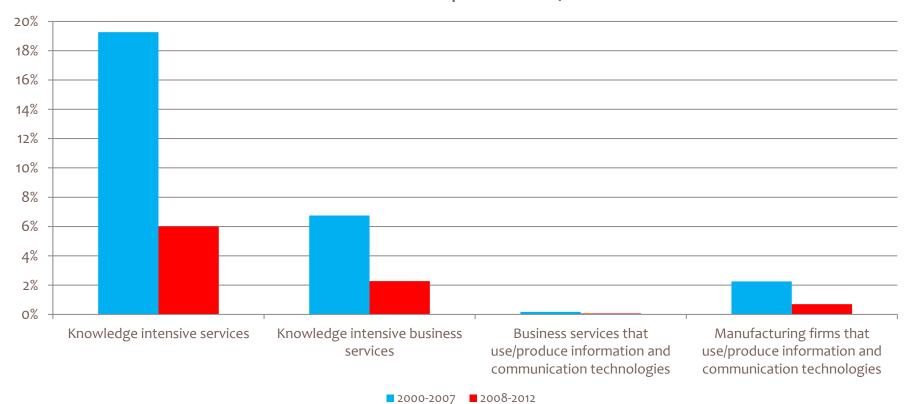
Source: Eurostat

Barriers to entrepreneurship and investment



Source: Public Sector, Taxation and Market Regulation, OECD Stats.

Unfavorable macroeconomic conditions of period 2008-2012 discouraged the entry of new firms operating in Knowledge and ICT intensive industries

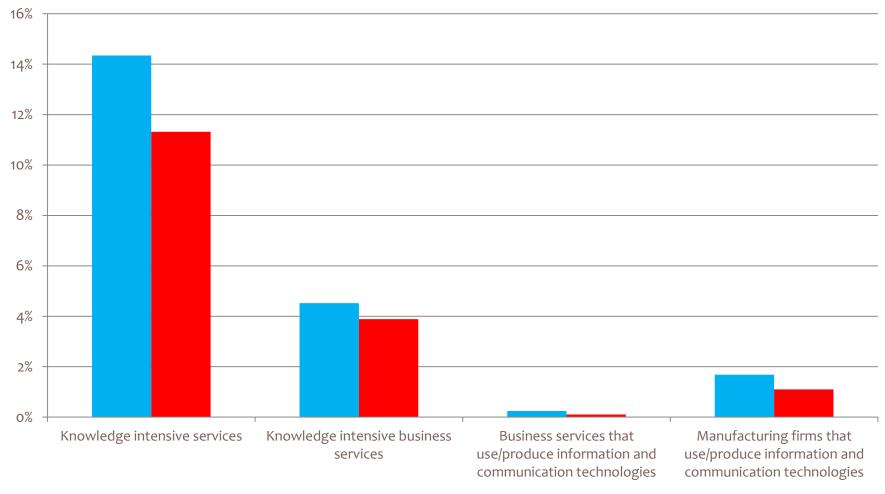


Structure of innovative enterprises 2000-2007 and 2008-2012

Only 6% of those firms that founded during period 2008-2012 belong to knowledge intensive sectors. The corresponding percent during period 2000-2007 was nearly 20%

Sources: Hellastat - Financial Statements Database - data processing IOBE

But knowledge and ICT intensive firms exhibit lower percentage of exit during period 2008-2012



2000-2007 2008-2012

Domestic business sector 2 field studies 2011 & 2013 on 2,000 firms

| Economic Performance | | |
|--|--|---|
| Category A: the "established ones" | Category B: "at stake" | Category C: The "problematic ones" |
| ✓ Profits 2010/2011 and sales' increase in 2011/2010: ✓ 573 firms – 28.3% of the sample | ✓ Profits 2010 or/and 2011, but sales' decrease ✓ 1052 firms – 52.0% of the sample | ✓ Losses in 2010 and 2011: ✓ 400 firms – 19.8% of the sample |
| ✓ 55% export-oriented ✓ 61% expect exports' increase in 2011 ✓ 10% bank financing problems ✓ Innovation •54% product innovation, •37% process, •43% organizational | ✓ 45% export-oriented ✓ 53% expect exports' increase in 2011 ✓ 20% bank financing problems ✓ Innovation ■49% product innovation, ■31% process, ■39% organizational | ✓ 38% export-oriented ✓ 42% expect exports' increase in 2011 ✓ 40% bank financing problems ✓ Innovation 42% product innovation, 25% process, 32% organizational |

Reforms that boost competition and reduce mark-ups in product markets lead to higher income and employment

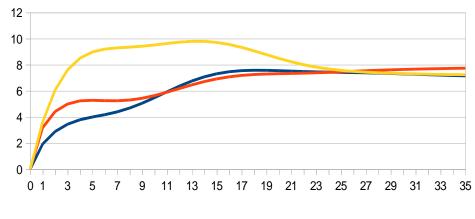
Greece has significantly higher mark-ups than the EU average

Stronger competition in the product markets implies lower mark-ups

What would happen if the difference in the mark-ups in Greece and the EU was halved for non-tradables (-9 p.p.) and eliminated for tradables (-5 p.p.)?

Real GDP, Consumption and Investment

Permanent increase in competition in T and NT sectors, percentage deviations from base



-GDP - Consumption - Investment

Medium-term results (deviation from base):

- Private consumption +6.9%
- Investment +9.7%
- GDP +7.3%
- Employment +60,000 jobs

□ Pre-2008: a high profit margins and high entry barriers economy

- Inward looking and short run investments
- Access to finance
- Product market reforms during the crisis what has worked and what not and why?
- Investment
- Public administration, regulation and competition law